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A method to multi-attribute decision making with picture fuzzy information based on Muirhead mean

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Abstract. The recently proposed picture fuzzy set (PFS) is a powerful tool for handling fuzziness and uncertainty. PFS is characterized by a positive membership degree, a neutral membership degree, and a negative membership degree, making it more suitable and useful than the intuitionistic fuzzy set (IFS) when dealing with multi-attribute decision making (MADM). The aim of this paper is to develop some aggregation operators for fusing picture fuzzy information. Considering the Muirhead mean (MM) is an aggregation technology which can consider the interrelationship among all aggregated arguments, we extend MM to picture fuzzy context and propose a family of picture fuzzy Muirhead mean operators. In addition, we investigate some properties and special cases of the proposed operators. Further, we develop a novel method to MADM in which the attribute values take the form of picture fuzzy numbers (PFNs). Finally, a numerical example is provided to illustrate the validity of the proposed method.

Keywords: picture fuzzy set, multi-attribute decision making, aggregation operators, Muirhead mean

1. Introduction

Due to the complexity in real decision-making problems, we always face the difficulties of presenting attribute values correctly and appropriately. Actually, as fuzziness and uncertainty do exist in real MADM problems, we should consider the issue of dealing with both. Recently, more and more scholars have paid their attention to tools that can effectively handle vagueness and impreciseness. Zadeh's [1] fuzzy set (FS) theory is primary technology for dealing with ambiguity. On the basis of Zadeh's pioneering works, decision making with fuzzy information have been widely investigated [2-4]. Thereafter, Atanassov [5] extended FS and proposed IFS, constructed by a membership degree and a non-membership degree. Evidently, IFS has higher capacity of modelling the fuzziness of information than FS. Since its introduction, it has received much attention and been widely investigated. For instance, Xu [6] extended the ordered weighted averaging operator to IFSs and developed a series of intuitionistic fuzzy aggregation operators. Qin and Liu [7] proposed

some intuitionistic fuzzy Maclaurin symmetric mean and applied them to MADM. Guo [8] proposed a new risk assessment methodology which combines IFSs with evidence theory. Cao et al. [9] proposed an intuitionistic fuzzy multi-criteria decision-making method for supplier selection problem. Wan et al. [10] proposed a novel three-phase method for group decision with interval-valued intuitionistic fuzzy preference relations. Wang and Chen [11] proposed a new MADM method based on linear programming methodology in interval-valued intuitionistic fuzzy environment. In addition, quite a few intuitionistic fuzzy aggregation operators have been proposed [12-20]. Moreover, due to its advantages and merits, IFSs have also been applied in [21, 22], clustering analysis [23, 24], and pattern recognition [25, 26].

Although IFSs have been successfully applied in quite a few fields, there exist situations that cannot be represented by IFSs. For example, in the case of voting, human opinion involving more answers of types: yes, abstain, no, and refusal, that cannot be represented by IFSs. Thus, to deal with this situation, Coung [27] proposed the concept of PFS, which is

characterized by three information functions, i.e. a positive membership degree, a neutral membership degree and a negative membership degree. Compared with IFS, PFS is more powerful and suitable to cope with circumstances requiring human opinions involving more answers of types: yes, abstain, no, refusal. Due to this feature, it has drawn much attention since its introduction. For instance, Le et al. [28] proposed a novel fuzzy inference system on PFSs called the picture fuzzy inference system to enhance inference performance of the traditional fuzzy inference system. Le and Pham [29] proposed two novel hybrid forecast methods based on the picture fuzzy clustering for weather nowcasting. Wei [30] proposed some novel similarity measures of PFSs and applied them for building material recognition and minerals field recognition. When dealing with MADM with picture fuzzy information, picture fuzzy aggregation operators are needed. Recently, some picture fuzzy operators have been developed. Garg [31] and Wei [32] proposed a family of picture fuzzy averaging and geometric operators respectively.

The above proposed operators can be successfully applied to aggregate picture fuzzy numbers. However, the main flaw of these operators is that none of them can consider the interrelationship among aggregated PFNs. In other words, these operators assume that attributes are independent, which is somewhat counterintuitive. In most situations, attributes are related so that not only the attribute values themselves but also the interrelationships among them should be taken into account when calculating overall assessment values of alternatives. Basically, Bonferroni mean (BM) [33] and the Heronian mean (HM) [34] are two powerful aggregation technologies, which can capture the interrelationship between arguments. Recently BM, HM and their extensions have been successfully applied to aggregating intuitionistic fuzzy information [35-38], dual hesitant fuzzy information [39, 40] and so forth. Nevertheless, both BM can only consider the interrelationship between any two arguments and fail to capture the interrelationship among multiple arguments. Maclaurin's [41] Maclaurin symmetric mean (MSM) is also an effective aggregation technology which considers the interrelationship among multiple arguments. However, MSM cannot capture the interrelationships among all arguments either.

Recently, Muirhead [42] introduced a powerful aggregation operator, called MM. MM is well known for its ability of reflecting the interrelationships among all input arguments. Moreover, MM has a

vector of parameters, making the information aggregation process flexible. By assigning different values to the vector of parameters, different aggregation results can be derived. Additionally, some existing operators, such as BM and MSM are special cases of MM with respect to the vector of parameter. Recently, MM has been utilized to aggregate 2-tuple linguistic information [43], intuitionistic fuzzy information [44], Pythagorean fuzzy information [45], and hesitant fuzzy linguistic information [46, 47]. Nevertheless, to the best of our knowledge, nothing has been done about MM in PFSs. Therefore, to take advantages of MM, we utilize MM to aggregate PFNs and propose a family of picture fuzzy aggregation operators. Further, we propose a novel approach to MADM based on the proposed operators.

The main motivations and objectives of this are: (1) to propose new picture fuzzy aggregation operators based on MM; (2) to propose a novel approach to MADM in which attribute values take the form of PFNs. The rest of the paper is organized as follows. Section 2 recalls some relevant concepts. Section 3 proposes some picture fuzzy Muirhead mean operators with their properties. Some desirable properties and special cases are also studied. Section 4 introduces a novel method to MADM with picture fuzzy sets based on the proposed aggregation operators. Section 5 provides an example to illustrate the validity of the proposed method.

2. Basic concepts

This section briefly describes some concepts about PFS and MM.

2.1. Picture fuzzy set

Definition 1. [27] Let X be an ordinary fixed set, a PFS A defined on X is expressed as follows:

$$A = \left\{ \langle x, \mu_A(x), \eta_A(x), \nu_A(x) \rangle \mid x \in X \right\}, \quad (1)$$

where $\mu_A(x)$, $\eta_A(x)$ and $\nu_A(x)$ denote the positive membership, neutral membership and negative membership degrees respectively, satisfying $\mu_A(x) \in [0, 1]$, $\eta_A(x) \in [0, 1]$, $\nu_A(x) \in [0, 1]$ and $0 \leq \mu_A(x) + \eta_A(x) + \nu_A(x) \leq 1$.

Then $\pi_A(x) = 1 - (\mu_A(x) + \eta_A(x) + \nu_A(x))$ is called as the refusal membership of x in A . For convenience, $\alpha = (\mu_\alpha, \eta_\alpha, \nu_\alpha)$ is called as a PFN by Wei [32].

In addition, Wei [32] gave some operations for PFNs.

Definition 2. [32] Let $\alpha = (\mu_\alpha, \eta_\alpha, \nu_\alpha)$ and $\beta = (\mu_\beta, \eta_\beta, \nu_\beta)$ be two PFNs, λ be a positive real number.

Then

- (1) $\alpha \oplus \beta = (\mu_\alpha + \mu_\beta - \mu_\alpha \mu_\beta, \eta_\alpha \eta_\beta, \nu_\alpha \nu_\beta),$
- (2) $\alpha \otimes \beta = (\mu_\alpha \mu_\beta, \eta_\alpha + \eta_\beta - \eta_\alpha \eta_\beta, \nu_\alpha + \nu_\beta - \nu_\alpha \nu_\beta),$
- (3) $\lambda \alpha = (1 - (1 - \mu_\alpha)^\lambda, \eta_\alpha^\lambda, \nu_\alpha^\lambda),$
- (4) $\alpha^\lambda = (\mu_\alpha^\lambda, 1 - (1 - \eta_\alpha)^\lambda, 1 - (1 - \nu_\alpha)^\lambda).$

To compare any two PFNs, Wei [32] developed a comparison rule for PFNs.

Definition 3 [32]. Let $\alpha = (\mu, \eta, \nu)$ be a PFN, then the score of α is defined as $S(\alpha) = \mu - \nu$, and the accuracy of α is defined as $H(\alpha) = \mu + \eta + \nu$. For any two PFNs, $\alpha_1 = (\mu_1, \eta_1, \nu_1)$ and $\alpha_2 = (\mu_2, \eta_2, \nu_2)$. Then

- (1) If $S(\alpha_1) > S(\alpha_2)$, then $\alpha_1 > \alpha_2$;
- (2) If $S(\alpha_1) = S(\alpha_2)$, then
 - if $H(\alpha_1) > H(\alpha_2)$, then $\alpha_1 > \alpha_2$;
 - if $H(\alpha_1) = H(\alpha_2)$, then $\alpha_1 = \alpha_2$.

2.2. Muirhead mean

The MM was proposed by Muirhead [42] for crisp numbers. The advantage of MM is that it can consider the interrelationships among all aggregated arguments.

Definition 4. [42] Let $a_i (i = 1, 2, \dots, n)$ be a collection of crisp numbers and $P = (p_1, p_2, \dots, p_n) \in R^n$ be a vector of parameters, then Muirhead mean (MM) operator is defined as

$$MM^P(a_1, a_2, \dots, a_n) = \left(\frac{1}{n!} \sum_{g \in S_n} \prod_{j=1}^n a_{g(j)}^{p_j} \right)^{\frac{1}{\sum_{j=1}^n p_j}}, \quad (2)$$

where $g(j) (j = 1, 2, \dots, n)$ is any permutation of $(1, 2, \dots, n)$, and S_n is the collection of all permutation of $(1, 2, \dots, n)$.

Moreover, Liu and Li [44] proposed the dual Muirhead mean (DMM) operator.

Definition 5. [44] Let $a_i (i = 1, 2, \dots, n)$ be a collection of crisp numbers and $P = (p_1, p_2, \dots, p_n) \in R^n$ be a vector of parameters, then DMM operator is defined as

$$DMM^P(a_1, a_2, \dots, a_n) = \frac{1}{\sum_{j=1}^n p_j} \left(\prod_{g \in S_n} \sum_{j=1}^n (p_j a_{g(j)}) \right)^{\frac{1}{n!}}, \quad (3)$$

where $g(j) (j = 1, 2, \dots, n)$ is any permutation of $(1, 2, \dots, n)$, and S_n is the collection of all permutations of $(1, 2, \dots, n)$.

3. The picture fuzzy Muirhead mean operators

In this section, we extend MM to picture fuzzy environment and propose a family of picture fuzzy Muirhead mean operators.

3.1. The picture fuzzy Muirhead mean operator

Definition 6. Let $\alpha_j = (\mu_j, \eta_j, \nu_j) (j = 1, 2, \dots, K, n)$ be a collection of PFNs, and $P = (p_1, p_2, \dots, p_n) \in R^n$ be a vector of parameters, then the picture fuzzy Muirhead mean (PFMM) operator is defined as

$$PFMM^P(\alpha_1, \alpha_2, \dots, \alpha_n) = \left(\frac{1}{n!} \sum_{g \in S_n} \prod_{j=1}^n \alpha_{g(j)}^{p_j} \right)^{\frac{1}{\sum_{j=1}^n p_j}}, \quad (4)$$

where $g(j) (j = 1, 2, \dots, n)$ is any permutation of $(1, 2, \dots, n)$, and S_n is the collection of all permutations of $(1, 2, \dots, n)$.

According to Definition 2, the following theorem can be obtained.

Theorem 1. Let $\alpha_j = (\mu_j, \eta_j, \nu_j) (j = 1, 2, \dots, K, n)$ be a collection of PFNs, and $P = (p_1, p_2, \dots, p_n) \in R^n$ be a vector of parameters, then the aggregated value by PFMM is still a PFN, and

$$PFMM^P(\alpha_1, \alpha_2, \dots, \alpha_n) = \left(\left(1 - \prod_{g \in S_n} \left(1 - \prod_{j=1}^n \mu_{g(j)}^{p_j} \right)^{\frac{1}{n!}} \right)^{\frac{1}{\sum_{j=1}^n p_j}}, \right.$$

$$1 - \left(1 - \prod_{g \in S_n} \left(1 - \prod_{j=1}^n (1 - \eta_{g(j)})^{p_j} \right)^{\frac{1}{n!}} \right)^{\sum_{j=1}^n p_j},$$

$$1 - \left(1 - \prod_{g \in S_n} \left(1 - \prod_{j=1}^n (1 - \nu_{g(j)})^{p_j} \right)^{\frac{1}{n!}} \right)^{\sum_{j=1}^n p_j}. \quad (5)$$

Proof. According to the operations for PFNs, we get

$$\alpha_{g(j)}^{p_j} = \left(\mu_{g(j)}^{p_j}, 1 - (1 - \eta_{g(j)})^{p_j}, 1 - (1 - \nu_{g(j)})^{p_j} \right),$$

and,

$$\prod_{j=1}^n \alpha_{g(j)}^{p_j} = \left(\prod_{j=1}^n \mu_{g(j)}^{p_j}, 1 - \prod_{j=1}^n (1 - \eta_{g(j)})^{p_j}, 1 - \prod_{j=1}^n (1 - \nu_{g(j)})^{p_j} \right).$$

Therefore,

$$\sum_{g \in S_n} \prod_{j=1}^n \alpha_{g(j)}^{p_j} = \left(1 - \prod_{g \in S_n} \left(1 - \prod_{j=1}^n \mu_{g(j)}^{p_j} \right), \right.$$

$$\left. \prod_{g \in S_n} \left(1 - \prod_{j=1}^n (1 - \eta_{g(j)})^{p_j} \right), \prod_{g \in S_n} \left(1 - \prod_{j=1}^n (1 - \nu_{g(j)})^{p_j} \right) \right),$$

and,

$$\frac{1}{n!} \sum_{g \in S_n} \prod_{j=1}^n \alpha_{g(j)}^{p_j} =$$

$$\left(1 - \prod_{g \in S_n} \left(1 - \prod_{j=1}^n \mu_{g(j)}^{p_j} \right)^{\frac{1}{n!}}, \right.$$

$$\left. \prod_{g \in S_n} \left(1 - \prod_{j=1}^n (1 - \eta_{g(j)})^{p_j} \right)^{\frac{1}{n!}}, \right.$$

$$\left. \prod_{g \in S_n} \left(1 - \prod_{j=1}^n (1 - \nu_{g(j)})^{p_j} \right)^{\frac{1}{n!}} \right).$$

Thus,

$$\left(\frac{1}{n!} \sum_{g \in S_n} \prod_{j=1}^n \alpha_{g(j)}^{p_j} \right)^{\sum_{j=1}^n p_j} =$$

$$\left(\left(1 - \prod_{g \in S_n} \left(1 - \prod_{j=1}^n \mu_{g(j)}^{p_j} \right)^{\frac{1}{n!}} \right)^{\sum_{j=1}^n p_j}, \right.$$

$$\left. \left(\prod_{g \in S_n} \left(1 - \prod_{j=1}^n (1 - \eta_{g(j)})^{p_j} \right)^{\frac{1}{n!}} \right)^{\sum_{j=1}^n p_j}, \right.$$

$$\left. \left(\prod_{g \in S_n} \left(1 - \prod_{j=1}^n (1 - \nu_{g(j)})^{p_j} \right)^{\frac{1}{n!}} \right)^{\sum_{j=1}^n p_j} \right), \quad (6)$$

$$1 - \left(1 - \prod_{g \in S_n} \left(1 - \prod_{j=1}^n (1 - \eta_{g(j)})^{p_j} \right)^{\frac{1}{n!}} \right)^{\sum_{j=1}^n p_j},$$

$$1 - \left(1 - \prod_{g \in S_n} \left(1 - \prod_{j=1}^n (1 - \nu_{g(j)})^{p_j} \right)^{\frac{1}{n!}} \right)^{\sum_{j=1}^n p_j},$$

which completes the proof of Theorem 1.

Example 1.

Let $\alpha_1 = (0.2, 0.3, 0.4)$, $\alpha_2 = (0.1, 0.4, 0.3)$, and $\alpha_3 = (0.3, 0.5, 0.1)$ be three PFNs, then if we utilize PFMM operator to aggregate these three PFNs, the calculation process is shown as follows. Here we assume $P = (1, 2, 3)$.

PFMM has the ability of capturing the interrelationships among all input PFSSs. In addition, PFMM makes the information aggregation process flexible. By assigning different values to the vector of parameters, different cases can be derived. In the followings, we investigate some special cases of PFMM with respect of the vector of parameters P .

Case 1: if $P = (1, 0, \dots, 0)$, then the PFMM operator reduces to the following

$$PFMM^{(1,0,K,0)}(\alpha_1, \alpha_2, K, \alpha_n) = \frac{1}{n} \sum_{j=1}^n \alpha_j =$$

$$\left(1 - \prod_{j=1}^n (1 - \mu_j)^{1/n}, \prod_{j=1}^n \eta_j^{1/n}, \prod_{j=1}^n \nu_j^{1/n} \right), \quad (6)$$

which is the picture fuzzy arithmetic averaging (PFA) operator.

Case 2: if $P = (\lambda, 0, \dots, 0)$, then the PFMM operator reduces to the following

$$PFMM^{(\lambda,0,K,0)}(\alpha_1, \alpha_2, K, \alpha_n) = \left(\frac{1}{n} \sum_{j=1}^n \alpha_j^\lambda \right)^{1/\lambda} =$$

$$\left(\left(1 - \prod_{j=1}^n (1 - \mu_j^\lambda)^{1/n} \right)^{1/\lambda}, 1 - \left(1 - \prod_{j=1}^n (1 - (1 - \eta_j)^\lambda)^{1/n} \right)^{1/\lambda}, \right.$$

$$\left. 1 - \left(1 - \prod_{j=1}^n (1 - (1 - \nu_j)^\lambda)^{1/n} \right)^{1/\lambda} \right), \quad (7)$$

which is the generalized picture fuzzy arithmetic averaging (GPFA) operator.

Case 3: if $P = (1, 1, 0, \dots, 0)$, then the PFMM operator reduces to the following

$$\begin{aligned}
PFMM^{(1,1,0,0,K,0)}(\alpha_1, \alpha_2, K, \alpha_n) &= \left(\frac{1}{n(n-1)} \sum_{\substack{i,j=1 \\ i \neq j}}^n \alpha_i \alpha_j \right)^{\frac{1}{2}} \\
&= \left(\left(1 - \prod_{\substack{i,j=1 \\ i \neq j}}^n (1 - \mu_i \mu_j)^{\frac{1}{n(n-1)}} \right)^{\frac{1}{2}}, \right. \\
&\quad \left. 1 - \left(1 - \prod_{\substack{i,j=1 \\ i \neq j}}^n (\eta_i + \eta_j - \eta_i \eta_j)^{\frac{1}{n(n-1)}} \right)^{\frac{1}{2}}, \right. \\
&\quad \left. 1 - \left(1 - \prod_{\substack{i,j=1 \\ i \neq j}}^n (v_i + v_j - v_i v_j)^{\frac{1}{n(n-1)}} \right)^{\frac{1}{2}} \right), \quad (8)
\end{aligned}$$

which is the picture fuzzy Bonferroni mean (PFBM) operator.

Case 4: if $P = (1, 1, \dots, 1, 0, 0, \dots, 0)$, then the PFMM operator reduces to the following

$$\begin{aligned}
PFMM^{(1,1,\dots,1,0,0,\dots,0)}(\alpha_1, \alpha_2, K, \alpha_n) &= \left(\frac{\bigoplus_{1 \leq i_1 < \dots < i_k \leq n} \bigotimes_{j=1}^k \alpha_{i_j}}{C_n^k} \right)^{1/k} \\
&= \left(\left(1 - \prod_{1 \leq i_1 < \dots < i_k \leq n} \left(1 - \prod_{j=1}^k \mu_{i_j} \right)^{\frac{1}{C_n^k}} \right)^{1/k}, \right. \\
&\quad \left. 1 - \left(1 - \prod_{1 \leq i_1 < \dots < i_k \leq n} \left(1 - \prod_{j=1}^k (1 - \eta_{i_j}) \right)^{\frac{1}{C_n^k}} \right)^{1/k}, \right. \\
&\quad \left. 1 - \left(1 - \prod_{1 \leq i_1 < \dots < i_k \leq n} \left(1 - \prod_{j=1}^k (1 - v_{i_j}) \right)^{\frac{1}{C_n^k}} \right)^{1/k} \right), \quad (9)
\end{aligned}$$

which is the picture fuzzy Maclaurin symmetric mean (PFMSM) operator.

Case 5: if $P = (1, 1, \dots, 1)$, then the PFMM operator reduces to the following

$$\begin{aligned}
PFMM^{(1,1,\dots,1)}(\alpha_1, \alpha_2, K, \alpha_n) &= \prod_{j=1}^n \alpha_j^{1/n} \\
&= \left(\prod_{j=1}^n u_j^{1/n}, 1 - \prod_{j=1}^n (1 - \eta_j)^{1/n}, 1 - \prod_{j=1}^n (1 - v_j)^{1/n} \right), \quad (10)
\end{aligned}$$

which is the picture fuzzy geometric averaging (PFG) operator.

Case 6: if $P = (1/n, 1/n, \dots, 1/n)$, then the PFMM operator reduces to the following

$$\begin{aligned}
PFMM^{(1/n, 1/n, \dots, 1/n)}(\alpha_1, \alpha_2, K, \alpha_n) &= \prod_{j=1}^n \alpha_j^{1/n} \\
&= \left(\prod_{j=1}^n u_j^{1/n}, 1 - \prod_{j=1}^n (1 - \eta_j)^{1/n}, 1 - \prod_{j=1}^n (1 - v_j)^{1/n} \right), \quad (11)
\end{aligned}$$

which is the picture fuzzy geometric averaging (PFG) operator.

In the followings, we discuss some desirable properties of the PFMM operator.

Theorem 2. (Idempotency) Let $\alpha_j = (\mu_j, \eta_j, v_j)$, $j = 1, 2, K, n$ be a collection of PFNs, if all the PFNs are equal, i.e. $\alpha_j = \alpha = (\mu, \eta, v)$, then

$$PFMM^P(\alpha_1, \alpha_2, K, \alpha_n) = \alpha. \quad (12)$$

Proof. Since $\alpha_j = \alpha = (\mu, \eta, v)$, according to Theorem 1, we have

$$\begin{aligned}
PFMM^P(\alpha_1, \alpha_2, K, \alpha_n) &= \left(\left(1 - \prod_{\vartheta \in S_n} \left(1 - \prod_{j=1}^n \mu^{p_j} \right)^{\frac{1}{n!}} \right)^{\frac{1}{\sum_{j=1}^n p_j}}, \right. \\
&\quad \left. 1 - \left(1 - \prod_{\vartheta \in S_n} \left(1 - \prod_{j=1}^n (1 - \eta)^{p_j} \right)^{\frac{1}{n!}} \right)^{\frac{1}{\sum_{j=1}^n p_j}}, \right. \\
&\quad \left. 1 - \left(1 - \prod_{\vartheta \in S_n} \left(1 - \prod_{j=1}^n (1 - v)^{p_j} \right)^{\frac{1}{n!}} \right)^{\frac{1}{\sum_{j=1}^n p_j}} \right) \\
&= \left(\left(1 - \prod_{\vartheta \in S_n} \left(1 - \mu^{\sum_{j=1}^n p_j} \right)^{\frac{1}{n!}} \right)^{\frac{1}{\sum_{j=1}^n p_j}}, \right. \\
&\quad \left. 1 - \left(1 - \prod_{\vartheta \in S_n} \left(1 - (1 - \eta)^{\sum_{j=1}^n p_j} \right)^{\frac{1}{n!}} \right)^{\frac{1}{\sum_{j=1}^n p_j}}, \right. \\
&\quad \left. 1 - \left(1 - \prod_{\vartheta \in S_n} \left(1 - (1 - v)^{\sum_{j=1}^n p_j} \right)^{\frac{1}{n!}} \right)^{\frac{1}{\sum_{j=1}^n p_j}} \right)
\end{aligned}$$

$$\begin{aligned}
& 1 - \left(1 - \prod_{g \in S_n} \left(1 - (1-v) \sum_{j=1}^n p_j \right)^{\frac{1}{n!}} \right)^{\frac{1}{\sum_{j=1}^n p_j}} \\
&= \left(1 - \left(1 - \left(1 - \mu \sum_{j=1}^n p_j \right)^{\frac{1}{n!}} \right)^{\frac{1}{\sum_{j=1}^n p_j}} \right)^{\frac{1}{\sum_{j=1}^n p_j}}, \\
& 1 - \left(1 - \left(1 - (1-\eta) \sum_{j=1}^n p_j \right)^{\frac{1}{n!}} \right)^{\frac{1}{\sum_{j=1}^n p_j}}, \\
& 1 - \left(1 - \left(1 - (1-v) \sum_{j=1}^n p_j \right)^{\frac{1}{n!}} \right)^{\frac{1}{\sum_{j=1}^n p_j}} \\
&= \left(1 - \left(1 - \mu \sum_{j=1}^n p_j \right)^{\frac{1}{\sum_{j=1}^n p_j}} \right)^{\frac{1}{\sum_{j=1}^n p_j}}, 1 - \left((1-\eta) \sum_{j=1}^n p_j \right)^{\frac{1}{\sum_{j=1}^n p_j}}, \\
& 1 - \left((1-v) \sum_{j=1}^n p_j \right)^{\frac{1}{\sum_{j=1}^n p_j}} \\
&= \left(\left(\mu \sum_{j=1}^n p_j \right)^{\frac{1}{\sum_{j=1}^n p_j}}, 1 - (1-\eta), 1 - (1-v) \right) \\
&= (\mu, \eta, v).
\end{aligned}$$

Theorem 3. (Monotonicity) Let $\alpha_j = (\mu_j, \eta_j, v_j)$ and $\alpha'_j = (\mu'_j, \eta'_j, v'_j)$ be two sets of PFNs, If $\mu_j \geq \mu'_j, \eta_j \geq \eta'_j, v_j \geq v'_j$ for all j , then

$$PFMM^P(\alpha_1, \alpha_2, K, \alpha_n) \geq PFMM^P(\alpha'_1, \alpha'_2, K, \alpha'_n), \quad (13)$$

Proof. Let $PFMM^P(\alpha_1, \alpha_2, K, \alpha_n) = (\mu, \eta, v)$, $PFMM^P(\alpha'_1, \alpha'_2, K, \alpha'_n) = (\mu', \eta', v')$, where

$$\mu = \left(1 - \prod_{g \in S_n} \left(1 - \prod_{j=1}^n \mu_{g(j)}^{p_j} \right)^{\frac{1}{n!}} \right)^{\frac{1}{\sum_{j=1}^n p_j}},$$

$$\mu' = \left(1 - \prod_{g \in S_n} \left(1 - \prod_{j=1}^n \mu'_{g(j)}^{p_j} \right)^{\frac{1}{n!}} \right)^{\frac{1}{\sum_{j=1}^n p_j}},$$

and

$$\eta = 1 - \left(1 - \prod_{g \in S_n} \left(1 - \prod_{j=1}^n (1-\eta_{g(j)})^{p_j} \right)^{\frac{1}{n!}} \right)^{\frac{1}{\sum_{j=1}^n p_j}},$$

$$\eta' = 1 - \left(1 - \prod_{g \in S_n} \left(1 - \prod_{j=1}^n (1-\eta'_{g(j)})^{p_j} \right)^{\frac{1}{n!}} \right)^{\frac{1}{\sum_{j=1}^n p_j}},$$

and

$$v = 1 - \left(1 - \prod_{g \in S_n} \left(1 - \prod_{j=1}^n (1-v_{g(j)})^{p_j} \right)^{\frac{1}{n!}} \right)^{\frac{1}{\sum_{j=1}^n p_j}},$$

$$v' = 1 - \left(1 - \prod_{g \in S_n} \left(1 - \prod_{j=1}^n (1-v'_{g(j)})^{p_j} \right)^{\frac{1}{n!}} \right)^{\frac{1}{\sum_{j=1}^n p_j}}.$$

Since $\mu_j \geq \mu'_j$, we can get

$$\mu_{g(j)}^{p_j} \geq \mu'_{g(j)}^{p_j} \text{ and } \prod_{j=1}^n \mu_{g(j)}^{p_j} \geq \prod_{j=1}^n \mu'_{g(j)}^{p_j},$$

$$1 - \prod_{j=1}^n \mu_{g(j)}^{p_j} \leq 1 - \prod_{j=1}^n \mu'_{g(j)}^{p_j},$$

$$\prod_{g \in S_n} \left(1 - \prod_{j=1}^n \mu_{g(j)}^{p_j} \right) \leq \prod_{g \in S_n} \left(1 - \prod_{j=1}^n \mu'_{g(j)}^{p_j} \right).$$

Then,

$$\prod_{g \in S_n} \left(1 - \prod_{j=1}^n \mu_{g(j)}^{p_j} \right)^{\frac{1}{n!}} \leq \prod_{g \in S_n} \left(1 - \prod_{j=1}^n \mu'_{g(j)}^{p_j} \right)^{\frac{1}{n!}},$$

$$1 - \prod_{g \in S_n} \left(1 - \prod_{j=1}^n \mu_{g(j)}^{p_j} \right)^{\frac{1}{n!}} \geq 1 - \prod_{g \in S_n} \left(1 - \prod_{j=1}^n \mu'_{g(j)}^{p_j} \right)^{\frac{1}{n!}}.$$

Further,

$$\begin{aligned}
& \left(1 - \prod_{g \in S_n} \left(1 - \prod_{j=1}^n \mu_{g(j)}^{p_j} \right)^{\frac{1}{n!}} \right)^{\frac{1}{\sum_{j=1}^n p_j}} \geq \\
& \left(1 - \prod_{g \in S_n} \left(1 - \prod_{j=1}^n \mu'_{g(j)}^{p_j} \right)^{\frac{1}{n!}} \right)^{\frac{1}{\sum_{j=1}^n p_j}},
\end{aligned}$$

which means $\mu \geq \mu'$.

Similarly, we can get $\eta \geq \eta'$, $v \geq v'$. Thus, according to the comparison law for PFNs, we can obtain

$$PFMM^P(\alpha_1, \alpha_2, \dots, \alpha_n) \geq PFMM^P(\alpha'_1, \alpha'_2, \dots, \alpha'_n).$$

Theorem 4. (Boundedness) Let $\alpha_j = (\mu_j, \eta_j, v_j)$, $j = 1, 2, \dots, n$ be a collection of PFNs, if $\alpha^+ = \max_j \alpha_j$ and $\alpha^- = \min_j \alpha_j$, then

$$\alpha^- \leq PFMM^P(\alpha_1, \alpha_2, \dots, \alpha_n) \leq \alpha^+. \quad (14)$$

Proof. According to Theorem 2 and Theorem 3, we can get

$$PFMM^P(\alpha_1, \alpha_2, \dots, \alpha_n) \geq PFMM^P(\alpha^-, \alpha^-, \dots, \alpha^-) = \alpha^-$$

and

$$PFMM^P(\alpha_1, \alpha_2, \dots, \alpha_n) \leq PFMM^P(\alpha^+, \alpha^+, \dots, \alpha^+) = \alpha^+$$

Thus, we can get

$$\alpha^- \leq PFMM^P(\alpha_1, \alpha_2, \dots, \alpha_n) \leq \alpha^+.$$

3.2. The picture fuzzy weighted Muirhead mean operator

The advantage of the PFMM is that it can consider the interrelationship between the aggregated PFNs. However, PFMM does not consider the self-importance of the aggregated arguments. Therefore, we introduce picture fuzzy weighted Muirhead mean (PFWMM) operator which can take the corresponding weights of aggregated PFNs into consideration.

Definition 7. Let $\alpha_j = (\mu_j, \eta_j, v_j)$ ($j = 1, 2, \dots, n$) be a collection of PFNs, and $P = (p_1, p_2, \dots, p_n) \in R^n$ be a vector of parameters, Let $w = (w_1, w_2, \dots, w_n)^T$ be the weight vector of α_j ($j = 1, 2, \dots, n$), satisfying $0 \leq w_j \leq 1$ and $\sum_{j=1}^n w_j = 1$. Then PFWMM operator is defined as

$$PFWMM^P(\alpha_1, \alpha_2, \dots, \alpha_n) =$$

$$\left(\frac{1}{n!} \sum_{g \in S_n} \prod_{j=1}^n (nw_{g(j)} \alpha_{g(j)})^{p_j} \right)^{\frac{1}{\sum_{j=1}^n p_j}}, \quad (15)$$

then $PFWMM^P$ is called the PFWMM, where $g(j)$ ($j = 1, 2, \dots, n$) is any permutation of $(1, 2, \dots, n)$, and S_n is the collection of all permutation of $(1, 2, \dots, n)$.

According to the operations of PFNs, the aggregated value by the PFWMM can be obtained, which is shown as Theorem 5.

Theorem 5. Let $\alpha_j = (\mu_j, \eta_j, v_j)$ ($j = 1, 2, \dots, n$) be a collection of PFNs and $P = (p_1, p_2, \dots, p_n) \in R^n$ be a vector of parameters, then the aggregated value by the PFWMM is also a PFN and

$$PFWMM^P(\alpha_1, \alpha_2, \dots, \alpha_n) = \left(\left(1 - \left(\prod_{g \in S_n} \left(1 - \prod_{j=1}^n \left(1 - (1 - \mu_{g(j)})^{nw_{g(j)}} \right)^{p_j} \right) \right)^{\frac{1}{n!}} \right)^{\frac{1}{\sum_{j=1}^n p_j}}, \right. \\ \left. 1 - \left(1 - \left(\prod_{g \in S_n} \left(1 - \prod_{j=1}^n \left(1 - \eta_{g(j)}^{nw_{g(j)}} \right)^{p_j} \right) \right)^{\frac{1}{n!}} \right)^{\frac{1}{\sum_{j=1}^n p_j}}, \right. \\ \left. 1 - \left(1 - \left(\prod_{g \in S_n} \left(1 - \prod_{j=1}^n \left(1 - v_{g(j)}^{nw_{g(j)}} \right)^{p_j} \right) \right)^{\frac{1}{n!}} \right)^{\frac{1}{\sum_{j=1}^n p_j}} \right). \quad (16)$$

Proof. Because $nw_{g(j)} \alpha_{g(j)} = \left(1 - (1 - \mu_{g(j)})^{nw_{g(j)}}, \eta_{g(j)}^{nw_{g(j)}}, v_{g(j)}^{nw_{g(j)}} \right)$, we can replace $\mu_{g(j)}$ in Eq. (5) with $1 - (1 - \mu_{g(j)})^{nw_{g(j)}}$, and $\eta_{g(j)}$ in Eq. (5) with $\eta_{g(j)}^{nw_{g(j)}}$, and $v_{g(j)}$ in Eq. (5) with $v_{g(j)}^{nw_{g(j)}}$, then we can get Eq. (16).

Because $\alpha_{g(j)}$ is a PFN, $nw_{g(j)} \alpha_{g(j)}$ is also a PFN. By Eq. (5), we know $PFWMM^P(\alpha_1, \alpha_2, \dots, \alpha_n)$ is a PFN.

Flowingly, we present some desirable properties of the PFWMM operator.

Theorem 6. (Monotonicity) Let $\alpha_j = (\mu_j, \eta_j, v_j)$ and $\alpha'_j = (\mu'_j, \eta'_j, v'_j)$ ($j = 1, 2, \dots, n$) be two sets of PFNs. If $\alpha_j \geq \alpha'_j$ for all j , then

$$PFWMM^P(\alpha_1, \alpha_2, \dots, \alpha_n) \geq PFWMM^P(\alpha'_1, \alpha'_2, \dots, \alpha'_n) \quad (17)$$

The proof of Theorem 6 is similar to that of Theorem 3 therefore we will skip it here to avoid repetition..

Theorem 7. (Boundedness) Let $\alpha_j = (\mu_j, \eta_j, v_j)$, $(j=1,2,\dots,n)$ be a collection of PFNs, if $\alpha^+ = \max_j \alpha_j$ and $\alpha^- = \min_j \alpha_j$, then

$$\alpha^- \leq PFWMM^P(\alpha_1, \alpha_2, \dots, \alpha_n) \leq \alpha^+, \quad (18)$$

Evidently, the PFWMM operator does not has the property of idempotency.

3.3. The picture fuzzy dual Muirhead mean operator

In this section, we extend the DMM to aggregate picture fuzzy information.

Definition 8. Let $\alpha_j = (\mu_j, \eta_j, v_j)$ $(j=1,2,\dots,n)$ be a collection of PFNs, and $P=(p_1, p_2, \dots, p_n) \in R^n$ be a vector of parameters, then the PFDMM is defined as $PFDMM^P(\alpha_1, \alpha_2, \dots, \alpha_n)$

$$= \frac{1}{\sum_{j=1}^n p_j} \left(\prod_{g \in S_n} \sum_{j=1}^n (p_j \alpha_{g(j)}) \right)^{\frac{1}{n!}}, \quad (18)$$

where $g(j)$ $(j=1,2,\dots,n)$ is any permutation of $(1,2,K,n)$, and S_n is the collection of all permutation of $(1,2,K,n)$.

Theorem 8. Let $\alpha_j = (\mu_j, \eta_j, v_j)$ $(j=1,2,\dots,n)$ be a collection of PFNs and $P=(p_1, p_2, \dots, p_n) \in R^n$ be a vector of parameters, then the aggregated value by the PFDMM is also a PFN and

$$PFDMM^P(\alpha_1, \alpha_2, \dots, \alpha_n) = \left(1 - \left(1 - \prod_{g \in S_n} \left(1 - \prod_{j=1}^n (1 - \mu_{g(j)})^{p_j} \right)^{\frac{1}{n!}} \right)^{\sum_{j=1}^n p_j}, \right. \\ \left. \left(1 - \prod_{g \in S_n} \left(1 - \prod_{j=1}^n \eta_{g(j)}^{p_j} \right)^{\frac{1}{n!}} \right)^{\sum_{j=1}^n p_j}, \right. \\ \left. \left(1 - \prod_{g \in S_n} \left(1 - \prod_{j=1}^n v_{g(j)}^{p_j} \right)^{\frac{1}{n!}} \right)^{\sum_{j=1}^n p_j} \right), \quad (19)$$

The proof of Theorem 8 is similar to that of Theorem 1, which is skipped here to save space.

In the followings, we will discuss some special cases of PFDMM regarding of the parameter vector P .

Case 1: if $P=(1,0,\dots,0)$, then the PFDMM operator reduces to the following

$$PFDMM^{(1,0,\dots,0)}(\alpha_1, \alpha_2, \dots, \alpha_n) = \prod_{j=1}^n \alpha_j^{1/n} = \left(\prod_{j=1}^n \mu_j^{1/n}, 1 - \prod_{j=1}^n (1 - \eta_j)^{1/n}, 1 - \prod_{j=1}^n (1 - v_j)^{1/n} \right), \quad (20)$$

which is the PFG operator.

Case 2: if $P=(\lambda,0,\dots,0)$, then the PFDMM operator reduces to the following

$$PFDMM^{(\lambda,0,\dots,0)}(\alpha_1, \alpha_2, \dots, \alpha_n) = \frac{1}{\lambda} \left(\prod_{j=1}^n (\lambda \alpha_j)^{\frac{1}{n}} \right) = \left(1 - \left(1 - \prod_{j=1}^n (1 - (1 - \mu_j)^\lambda)^{1/n} \right)^{1/\lambda}, \left(1 - \prod_{j=1}^n (1 - \eta_j^\lambda)^{1/n} \right)^{1/\lambda}, \right. \\ \left. \left(1 - \prod_{j=1}^n (1 - v_j^\lambda)^{1/n} \right)^{1/\lambda} \right), \quad (21)$$

which is the generalized picture fuzzy geometric (GPFGE) operator.

Case 3: if $P=(1,1,0,0,\dots,0)$, then the PFDMM operator reduces to the following

$$PFDMM^{(1,1,0,0,K,0)}(\alpha_1, \alpha_2, K, \alpha_n) = \frac{1}{2} \prod_{\substack{i,j=1 \\ i \neq j}}^n (\alpha_i \oplus \alpha_j)^{\frac{1}{n(n-1)}} \\ = \left(1 - \left(1 - \prod_{\substack{i,j=1 \\ i \neq j}}^n (\mu_i + \mu_j - \mu_i \mu_j)^{\frac{1}{n(n-1)}} \right)^{\frac{1}{2}}, \right. \\ \left. \left(1 - \prod_{\substack{i,j=1 \\ i \neq j}}^n (1 - \eta_i \eta_j)^{\frac{1}{n(n-1)}} \right)^{\frac{1}{2}}, \right. \\ \left. \left(1 - \prod_{\substack{i,j=1 \\ i \neq j}}^n (1 - v_i v_j)^{\frac{1}{n(n-1)}} \right)^{\frac{1}{2}} \right), \quad (22)$$

which is the picture fuzzy geometric Bonferroni mean (PFGBM) operator.

Case 4: if $P=(1,1,\dots,1,0,0,\dots,0)$, then the PFDMM operator reduces to the following

$$\begin{aligned}
& \overset{64 \times 48}{PFDDMM}^{(1,1,\dots,1,0,0,\dots,0)}(\alpha_1, \alpha_2, K, \alpha_n) = \\
& \left(1 - \left(1 - \prod_{1 \leq i_1 \leq \dots \leq i_K \leq n} \left(1 - \prod_{j=1}^n (1 - \mu_{i_j}) \right)^{\frac{1}{C_n^k}} \right)^{1/k}, \right. \\
& \left. \left(1 - \prod_{1 \leq i_1 \leq \dots \leq i_K \leq n} \left(1 - \prod_{j=1}^n \eta_{i_j} \right)^{\frac{1}{C_n^k}} \right)^{1/k}, \right. \\
& \left. \left(1 - \prod_{1 \leq i_1 \leq \dots \leq i_K \leq n} \left(1 - \prod_{j=1}^n v_{i_j} \right)^{\frac{1}{C_n^k}} \right)^{1/k} \right) \\
& = \frac{1}{k} \left(\bigotimes_{1 \leq i_1 \leq \dots \leq i_K \leq k} \left(\bigoplus_{j=1}^k \alpha_{i_j} \right)^{\frac{1}{C_n^k}} \right), \quad (23)
\end{aligned}$$

which is the picture fuzzy dual Maclaurin symmetric mean (PFDDSM) operator.

Case 5: if $P = (1, 1, \dots, 1)$, then the PFDDMM operator reduces to the following

$$\begin{aligned}
& PFDDMM^{(1,1,\dots,1)}(\alpha_1, \alpha_2, K, \alpha_n) = \frac{1}{n} \sum_{j=1}^n \alpha_j = \\
& \left(1 - \prod_{j=1}^n (1 - \mu_j)^{1/n}, \prod_{j=1}^n \eta_j^{1/n}, \prod_{j=1}^n v_j^{1/n} \right), \quad (24)
\end{aligned}$$

which is the PFA operator.

Case 6: if $P = (1/n, 1/n, \dots, 1/n)$, then the PFDDMM operator reduces to the following

$$\begin{aligned}
& PFDDMM^{(1/n, 1/n, \dots, 1/n)}(\alpha_1, \alpha_2, K, \alpha_n) = \frac{1}{n} \sum_{j=1}^n \alpha_j = \\
& \left(1 - \prod_{j=1}^n (1 - \mu_j)^{1/n}, \prod_{j=1}^n \eta_j^{1/n}, \prod_{j=1}^n v_j^{1/n} \right), \quad (25)
\end{aligned}$$

which is the PFA operator.

3.4. The picture fuzzy weighted dual Muirhead mean operator

Definition 9. Let $\alpha_j = (\mu_j, \eta_j, v_j)$ ($j = 1, 2, \dots, n$) be a collection of PFNs, $w = (w_1, w_2, \dots, w_n)^T$ be the weight vector of α_j ($j = 1, 2, \dots, n$), satisfying $w_i \in [0, 1]$ and $\sum_{j=1}^n w_j = 1$, and let $P = (p_1, p_2, \dots, p_n) \in R^n$ be a vector of parameters. If

$$PFWDMM^P(\alpha_1, \alpha_2, \dots, \alpha_n) =$$

$$\frac{1}{\sum_{j=1}^n p_j} \left(\prod_{g \in S_n} \sum_{j=1}^n (p_j \alpha_{g(j)}^{nw_{g(j)}}) \right)^{\frac{1}{n!}}, \quad (26)$$

then $PFWDMM^P$ is called the (picture fuzzy weighted dual Muirhead mean) PFWDMM operator, where $g(j)$ ($j = 1, 2, \dots, n$) is any permutation of $(1, 2, \dots, n)$, and S_n is the collection of all permutation of $(1, 2, \dots, n)$.

Theorem 9. Let $\alpha_j = (\mu_j, \eta_j, v_j)$ ($j = 1, 2, \dots, n$) be a collection of PFNs and $P = (p_1, p_2, \dots, p_n) \in R^n$ be a vector of parameters, then the aggregated value by using the PFWDMM operator is still a PFN and

$$\begin{aligned}
& PFWDMM^P(\alpha_1, \alpha_2, \dots, \alpha_n) = \\
& \left(1 - \left(1 - \prod_{g \in S_n} \left(1 - \prod_{j=1}^n (1 - \mu_{g(j)}^{nw_{g(j)}})^{p_j} \right)^{\frac{1}{n!}} \right)^{\frac{1}{\sum_{j=1}^n p_j}}, \right. \\
& \left(1 - \prod_{g \in S_n} \left(1 - \prod_{j=1}^n (1 - (1 - \eta_{g(j)})^{nw_{g(j)}})^{p_j} \right)^{\frac{1}{n!}} \right)^{\frac{1}{\sum_{j=1}^n p_j}}, \\
& \left(1 - \prod_{g \in S_n} \left(1 - \prod_{j=1}^n (1 - (1 - v_{g(j)})^{nw_{g(j)}})^{p_j} \right)^{\frac{1}{n!}} \right)^{\frac{1}{\sum_{j=1}^n p_j}} \right). \quad (27)
\end{aligned}$$

The proof is similar to that of Theorem 5, which is skipped to save space here.

In the following, we present some properties of the PFWDMM operator.

Theorem 10. (Monotonicity) Let $\alpha_j = (\mu_j, \eta_j, v_j)$ and $\alpha'_j = (\mu'_j, \eta'_j, v'_j)$ ($j = 1, 2, \dots, n$) be two sets of PFNs. If $\alpha_j \geq \alpha'_j$ for all j , then

$$\begin{aligned}
& PFWDMM^P(\alpha_1, \alpha_2, \dots, \alpha_n) \\
& \geq PFWDMM^P(\alpha'_1, \alpha'_2, \dots, \alpha'_n). \quad (28)
\end{aligned}$$

Theorem 11. (Boundedness) Let $\alpha_j = (\mu_j, \eta_j, v_j)$, ($j = 1, 2, \dots, n$) be a collection of PFNs, if $\alpha^+ = \max_j \alpha_j$ and $\alpha^- = \min_j \alpha_j$, then

$$\alpha^- \leq PFWDMM^P(\alpha_1, \alpha_2, \dots, \alpha_n) \leq \alpha^+. \quad (29)$$

Evidently, the PFWDMM operator does not have the property of idempotency.

4. An approach to MADM with picture fuzzy information

In this section, we present a novel method to MADM in which attribute values take the form of PFNs. Consider a typical MADM problem in which $X = \{x_1, x_2, \dots, x_m\}$ be a series of alternatives and $G = \{G_1, G_2, \dots, G_n\}$ be a set of attributes, with the weight vector being $w = (w_1, w_2, \dots, w_n)^T$, satisfying $\sum_{i=1}^n w_i = 1$ and $w_i \in [0, 1]$. For the attribute G_j ($j = 1, 2, \dots, n$) of alternative x_i ($i = 1, 2, \dots, m$), decision makers are required to use a PFN $p_{ij} = (\mu_{ij}, \eta_{ij}, \nu_{ij})$ $i = 1, 2, \dots, m; j = 1, 2, \dots, n$ to express their preference information. Therefore, a picture fuzzy decision matrix can be obtained. In the following section, we shall utilize the proposed picture fuzzy aggregation operators to solve this problem.

Step 1. Standardize the original decision matrix. Generally, attributes can be divided into two types, benefit attribute and cost attribute. Thus, the original decision matrix should be standardized as follows

$$p_{ij} = \begin{cases} (\mu_{ij}, \eta_{ij}, \nu_{ij}) & G_j \in I_1 \\ (\nu_{ij}, \eta_{ij}, \mu_{ij}) & G_j \in I_2 \end{cases} \quad (30)$$

where I_1 and I_2 represent the benefit type attribute and the cost type attribute respectively.

Step 2. For alternative x_i ($i = 1, 2, \dots, m$), utilize the

Step 3. According to Definition 3, calculate the scores and accuracy of the overall preference value p_i ($i = 1, 2, \dots, m$).

Step 4. Rank the alternatives.

5. Numerical example

In the following, we provide a numerical example to illustrate the application of the developed approach. Suppose an organization plans to implement enterprise resource planning (ERP) system (adapted from [32]). The first step is to form a project team that consists of CIO (chief information officer) and two senior representatives from user departments. By collecting all possible information about ERP vendors and systems, project team chooses five potential ERP systems x_i ($i = 1, 2, \dots, 5$) as candidates. The company employs some external professional organizations (or experts) to aid this decision-making. The project team selects four attributes to evaluate the alternatives: (1) function and technology G_1 ; (2) strategic fitness G_2 ; (3) vendor's ability G_3 ; (4) vendor's reputation G_4 . The five possible ERP systems X_i ($i = 1, 2, \dots, 5$) are to be evaluated using the picture fuzzy numbers by the decision makers under the above four attributes with the weighted vector $w = (0.2, 0.1, 0.3, 0.4)^T$, and construct the following matrix $\alpha_{ij} = (\mu_{ij}, \eta_{ij}, \nu_{ij})_{5 \times 4}$ shown in Table 1.

Table 1. The picture fuzzy decision matrix

	G_1	G_2	G_3	G_4
x_1	(0.53, 0.33, 0.09)	(0.89, 0.08, 0.03)	(0.42, 0.35, 0.18)	(0.08, 0.89, 0.02)
x_2	(0.73, 0.12, 0.08)	(0.13, 0.64, 0.21)	(0.03, 0.82, 0.13)	(0.73, 0.15, 0.08)
x_3	(0.91, 0.03, 0.02)	(0.07, 0.09, 0.05)	(0.04, 0.85, 0.10)	(0.68, 0.26, 0.06)
x_4	(0.85, 0.09, 0.05)	(0.74, 0.16, 0.10)	(0.02, 0.89, 0.05)	(0.08, 0.84, 0.06)
x_5	(0.90, 0.05, 0.02)	(0.68, 0.08, 0.21)	(0.05, 0.87, 0.06)	(0.13, 0.75, 0.09)

PFWMM operator

$$\alpha_i = PFWMM^P(\alpha_{i1}, \alpha_{i2}, \dots, \alpha_{in}), \quad (31)$$

or the PFWDMM operator

$$\alpha_i = PFWDMM^P(\alpha_{i1}, \alpha_{i2}, \dots, \alpha_{in}), \quad (32)$$

to aggregate attribute values, so that a series of comprehensive preference value can be obtained.

5.1. Decision making process

Step 1. As all of the attribute values are the same type, the original decision matrix does not need to be standardized.

Step 2. For each alternative, we utilize the PFWMM operator to aggregate decision makers'

preference information. Therefore, a series of overall assessments can be obtained. Here we assume $P=(1,1,1,1)$, then the overall values of alternative are

$$\begin{aligned}\alpha_1 &= (0.8460, 0.1137, 0.0258), \\ \alpha_2 &= (0.8086, 0.1176, 0.0476), \\ \alpha_3 &= (0.8488, 0.0622, 0.0234), \\ \alpha_4 &= (0.8358, 0.1214, 0.0283), \\ \alpha_5 &= (0.8477, 0.0867, 0.0308).\end{aligned}$$

Step 3. Based on Definition 3, we can calculate the score function $S(\alpha_i)(i=1,2,3,4,5)$ as follows

$$\begin{aligned}S(\alpha_1) &= 0.8202, S(\alpha_2) = 0.7610, S(\alpha_3) = 0.8254, \\ S(\alpha_4) &= 0.8075, S(\alpha_5) = 0.8169.\end{aligned}$$

Step 4. According to the ranking order of the overall values, we can get the ranking order of the corresponding alternatives.

That is $\alpha_3 > \alpha_1 > \alpha_5 > \alpha_4 > \alpha_2$. Therefore A_3 is the best alternative.

In step 3, if we utilize the PFWDMM operator to aggregate decision makers' assessments, then the overall values of alternatives are

$$\begin{aligned}\alpha_1 &= (0.1336, 0.8255, 0.5076), \\ \alpha_2 &= (0.0823, 0.8209, 0.5661), \\ \alpha_3 &= (0.0790, 0.7808, 0.4647), \\ \alpha_4 &= (0.0699, 0.8718, 0.4788), \\ \alpha_5 &= (0.0956, 0.8448, 0.5304).\end{aligned}$$

Therefore, the scores of overall values are

$$\begin{aligned}S(\alpha_1) &= -0.3740, S(\alpha_2) = -0.4838, \\ S(\alpha_3) &= -0.3857, S(\alpha_4) = -0.4089, \\ S(\alpha_5) &= -0.4347.\end{aligned}$$

Then the ranking result is $A_1 \succ A_3 \succ A_4 \succ A_5 \succ A_2$.

5.2. The influence of the parameter vector P on the ranking results

In this section, we investigate the influence of the parameter vector P on the final ranking results. We assign different values to P and the scores functions and ranking ordered are presented in Tables 2 and 3.

Table 2. Scores and ranking results by using the different parameter vector P in the PFWMM operator

Parameter vector P	The score function $s(\alpha_i)(i=1,2,3,4,5)$	Ranking results
$P = (1, 0, 0, 0)$	$S(\alpha_1) = 0.4129$ $S(\alpha_2) = 0.2503$ $S(\alpha_3) = 0.4288$ $S(\alpha_4) = 0.3796$ $S(\alpha_5) = 0.3986$.	$A_3 \succ A_1 \succ A_5 \succ A_4 \succ A_2$
$P = (1, 1, 0, 0)$	$S(\alpha_1) = 0.6647$ $S(\alpha_2) = 0.5609$ $S(\alpha_3) = 0.6743$ $S(\alpha_4) = 0.6428$ $S(\alpha_5) = 0.6579$	$A_3 \succ A_1 \succ A_5 \succ A_4 \succ A_2$
$P = (1, 1, 1, 0)$	$S(\alpha_1) = 0.7659$ $S(\alpha_2) = 0.6904$ $S(\alpha_3) = 0.7726$ $S(\alpha_4) = 0.7498$ $S(\alpha_5) = 0.7614$	$A_3 \succ A_1 \succ A_5 \succ A_4 \succ A_2$
$P = (1, 1, 1, 1)$	$S(\alpha_1) = 0.8202$ $S(\alpha_2) = 0.7610$ $S(\alpha_3) = 0.8254$ $S(\alpha_4) = 0.8075$ $S(\alpha_5) = 0.8169$	$A_3 \succ A_1 \succ A_5 \succ A_4 \succ A_2$
$P = (0.25, 0.25, 0.25, 0.25)$	$S(\alpha_1) = 0.9738$ $S(\alpha_2) = 0.7208$ $S(\alpha_3) = 0.9765$ $S(\alpha_4) = 0.9717$ $S(\alpha_5) = 0.9687$	$A_3 \succ A_1 \succ A_4 \succ A_5 \succ A_2$
$P = (2, 0, 0, 0)$	$S(\alpha_1) = 0.4659$ $S(\alpha_2) = 0.3155$ $S(\alpha_3) = 0.5063$ $S(\alpha_4) = 0.4534$ $S(\alpha_5) = 0.4708$	$A_3 \succ A_5 \succ A_1 \succ A_4 \succ A_2$
$P = (3, 0, 0, 0)$	$S(\alpha_1) = 0.5060$ $S(\alpha_2) = 0.3541$ $S(\alpha_3) = 0.5510$ $S(\alpha_4) = 0.4940$ $S(\alpha_5) = 0.5157$	$A_3 \succ A_5 \succ A_1 \succ A_4 \succ A_2$

Table 3. Score functions and ranking results by using the different parameter vector P in the PFWDMM operator

Parameter vector P	The score function $s(\alpha_i)(i=1,2,3,4,5)$	Ranking results
$P = (1, 0, 0, 0)$	$S(\alpha_1) = 0.3701$ $S(\alpha_2) = 0.1881$ $S(\alpha_3) = 0.2338$ $S(\alpha_4) = 0.1990$ $S(\alpha_5) = 0.2520$	A_1 f A_5 f A_3 f A_4 f A_2
$P = (1, 1, 0, 0)$	$S(\alpha_1) = -0.0083$ $S(\alpha_2) = -0.1626$ $S(\alpha_3) = -0.0642$ $S(\alpha_4) = -0.0944$ $S(\alpha_5) = -0.0992$	A_1 f A_3 f A_4 f A_5 f A_2
$P = (1, 1, 1, 0)$	$S(\alpha_1) = -0.2309$ $S(\alpha_2) = -0.3601$ $S(\alpha_3) = -0.2560$ $S(\alpha_4) = -0.2825$ $S(\alpha_5) = -0.3039$	A_1 f A_3 f A_4 f A_5 f A_2
$P = (1, 1, 1, 1)$	$S(\alpha_1) = -0.3740$ $S(\alpha_2) = -0.4838$ $S(\alpha_3) = -0.3857$ $S(\alpha_4) = -0.4089$ $S(\alpha_5) = -0.4347$	A_1 f A_3 f A_4 f A_5 f A_2
$P = (0.25, 0.25, 0.25, 0.25)$	$S(\alpha_1) = -0.3320$ $S(\alpha_2) = -0.4647$ $S(\alpha_3) = -0.3596$ $S(\alpha_4) = -0.3912$ $S(\alpha_5) = -0.3948$	A_1 f A_3 f A_4 f A_5 f A_2
$P = (2, 0, 0, 0)$	$S(\alpha_1) = 0.3062$ $S(\alpha_2) = 0.1406$ $S(\alpha_3) = 0.1849$ $S(\alpha_4) = 0.1548$ $S(\alpha_5) = 0.1872$	A_1 f A_5 f A_3 f A_4 f A_2
$P = (3, 0, 0, 0)$	$S(\alpha_1) = 0.2576$ $S(\alpha_2) = 0.1042$ $S(\alpha_3) = 0.1534$ $S(\alpha_4) = 0.1257$ $S(\alpha_5) = 0.1423$	A_1 f A_3 f A_5 f A_4 f A_2

As seen in Tables 2 and 3, different scores of the overall assessments and the ranking results can be obtained with regarding of the parameter vector P . However, although the ranking results are different, the best alternatives are always the same. For the PFWMM operator, the best alternatives is always A_3 and for the PFWDMM operator, the best alternatives is always A_1 . In addition, for the PFWMM operator, the more interrelationship among PFNs are taken into consideration, the greater the scores of the overall values will become. However, the PFWDMM operator is opposite, which means that the more interrelationship among PFNs are captured, the smaller the cores of the overall values will become. Therefore, different parameter vector P can be regarded as the decision makers' risk preference.

5.3. Comparative analysis

To illustrate the superiorities of the proposed method, we conduct comparative analysis. We compare the proposed method with Wei's [32] method based on picture fuzzy weighted averaging (PFWA) or picture fuzzy weighted geometric (PFWG) operators. We utilize Wei's [32] method and the proposed method in this paper to solve the above problem. The ranking results are shown in Table 4.

Table 4. Ranking results by using different methods

Method	Ranking results
Wei's [32] method based on PFWA operator	A_3 f A_2 f A_1 f A_5 f A_4
Wei's [32] method based on the PFWG [32] operator	A_3 f A_1 f A_2 f A_5 f A_4

The proposed method based on the PFWMM operator ($P = (1,1,1,1)$)	A_3 f A_1 f A_5 f A_4 f A_2
The proposed method based on the PFWDMM operator ($P = (1,1,1,1)$)	A_1 f A_3 f A_4 f A_5 f A_2

From Table 4, we can find that the ranking results derived by Wei's method are different from the ranking orders obtained by the proposed method in this paper. The reason why the ranking results by using the PFWA operator and the PFWMM operator are different is that the former operator cannot consider the interrelationship between PFNs and the latter operator can capture the interrelationship among all PFNs. The reason why the ranking results by utilizing the PFWG and the PFWDMM operators are different is similar. Additionally, the proposed method in the paper is more general and flexible. When $P = (1,0,...,0)$ in the PFWMM operator, then proposed method is reduced to the Wei's [32] method based on PFWA operator. When $P = (1,0,...,0)$ in the PFWDMM operator, then proposed method is reduced to the Wei's [32] method based on PFWG operator. In other words, Wei's [32] method is special case of our method. Therefore, the proposed method is more powerful and general than Wei's [32] method.

6. Conclusion

The recently proposed PFS has higher capacity than IFS for handling fuzziness and uncertainty in the process of MADM. The main contributions of this paper are that a series of picture fuzzy aggregation operators as well as a novel method to picture fuzzy MADM problems were proposed. More specifically, we extended traditional MM and DMM to picture fuzzy environment and proposed PFMM, PFWMM, PFDMM, and PFWDMM operators. These operators can reflect the correlations among all the picture fuzzy elements. Moreover, these operators make the information aggregation flexible as they have a vector of parameters. Some existing aggregation operators are special cases of the proposed operators. Furthermore, we propose a novel approach to MADM with picture fuzzy information. Finally, we applied the proposed method in a real decision making problem to illustrate the effectiveness of the proposed method. To better demonstrate the advantages of the proposed method, we compare it with other methods. In future works, we will investigate more aggregation operators for aggregating PFNs. For example, due to time shortage or a lack of expertise, decision makers may provide unduly high or low assessment values which negatively affect the decision results. Thus, reducing or eliminating such negative influence should be considered when fusing decision makers' ideas. In addition, considering MM is an effective and powerful aggregation technology, we will unitize it to fuse more fuzz information, such as hesitant picture fuzzy information, interval-valued picture fuzzy information, q -rung orthopair fuzzy information [49], q -rung interval-valued orthopair fuzzy information, q -rung orthopair linguistic information and so forth.

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